

Gender Pay Gap legislation introduced in April 2017 requires all employers of 250 or more employees to publish their gender pay gap. The gender pay gap is the difference between the average earnings of men and women, expressed relative to men's earnings.

We understand the need and expectation to be transparent about our business. As a public company, we have long shared our financial results. Recently, we've added communicating about <u>diversity and inclusion</u> and <u>sustainability commitments</u>.

We are committed to diversity in every aspect of our business. Our inclusive culture welcomes all employees and rewards and recognises people based on their achievement of individual objectives, their role in helping the company achieve its objectives, and professional competencies as aligned to our core values. We are dedicated to creating a strong company that our employees, communities, customers, suppliers and inveare proud to be associated with.

Pay difference between men and women at L3Hr Technology Limited for Tewkesbury-based em April 2021 is provided below.

PAY DIFFERENCE

~ %

35.6

At L3Harris TRL7 35.6% from 37 25.2% from

CAUSE OF GENDER PAY GAP

L3Harris TRL Technology Limited has a large proportion of engineers; careers that have historically been male dominated. The gap is largely because of a lack of female representation engineering roles.