



Signed:

A handwritten signature in black ink, appearing to read 'Graeme Mackay', written over a horizontal line.

Name: Rear Admiral Graeme Mackay CBE (Rtd)

Position: VP L3 Harris UK

Date: 14 September 2021

## Women in Aviation and Aerospace Charter

A pledge for gender balance across aviation and aerospace

The UK's aviation and aerospace sectors are making a commitment to work together